



W. P. Carey Inc. Individual Investor Presentation

December 2018

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Unless otherwise noted, all data in this presentation is as of September 30, 2018. Amounts may not sum to totals due to rounding.

I. Overview

Company Highlights

W. P. Carey (NYSE: WPC) is a publicly-traded REIT specializing in net lease investments of commercial real estate primarily in the U.S. and Northern and Western Europe

Size

One of the largest owners of net lease assets and among the top 25 REITs in the MSCI US REIT Index

Diversification

Highly diversified portfolio by geography, tenant, asset type and tenant industry

Track Record

Successful track record of investing and operating through multiple economic cycles since 1973 led by an experienced management team

Proactive Asset Management

U.S. and Europe-based asset management teams proactively manage tenant, property and leasing issues

Balance Sheet

Investment grade balance sheet with access to multiple forms of capital

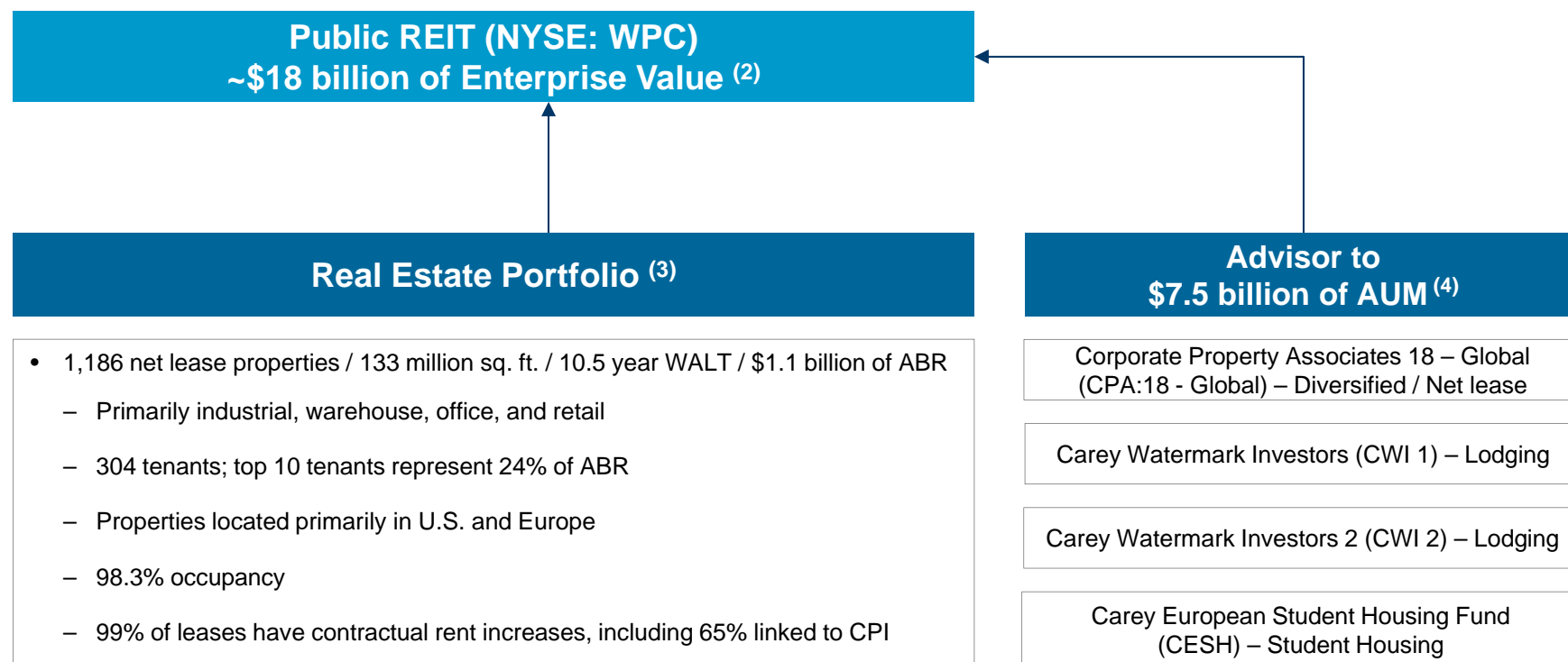
CPA:17 Merger

WPC completed a \$5.9 billion merger with one of its managed funds that improves earnings quality, enhances diversification and increases size and scale



Business Model and Structure ⁽¹⁾

WPC is an internally-managed net lease REIT and advisor to non-traded investment programs



(1) Data as of or for the quarter ended September 30, 2018 unless otherwise noted.

(2) Reflects merger with CPA:17, which closed on October 31, 2018. Enterprise value represents equity market capitalization based on a November 30, 2018 closing stock price of \$67.75; 161,063,481 outstanding shares as presented in WPC's Form 10-Q on November 2, 2018 ; plus pro rata debt outstanding; less cash and cash equivalents.

(3) Portfolio information reflects pro rata ownership of real estate assets as of September 30, 2018 pro forma for the merger with CPA:17. Excludes operating properties. "WALT" represents weighted average lease term. As used herein, "ABR" represents pro rata contractual minimum annualized base rent (see definition in Disclosures).

(4) Excludes CPA:17, which had \$5.9B AUM as of September 30, 2018.

Investment Strategy

- Generate attractive risk-adjusted returns by identifying and investing in net-lease commercial real estate, primarily in the U.S. and Northern & Western Europe
- Protect downside by combining credit and real estate underwriting with sophisticated structuring and direct origination
- Acquire “mission-critical” assets essential to a tenant’s operations
- Create upside through lease escalations, credit improvements and real estate appreciation
- Capitalize on existing tenant relationships through accretive expansions, renovations and follow-on deals
- Hallmarks of our approach:
 - Diversification by tenant, industry, property type and geography
 - Disciplined
 - Opportunistic
 - Proactive asset management
 - Conservative capital structure

Investment Strategy

Transactions Evaluated on Four Key Factors

Creditworthiness of Tenant	<ul style="list-style-type: none">• Industry drivers and trends• Competitor analysis• Company history• Financial wherewithal
Criticality of Asset	<ul style="list-style-type: none">• Corporate headquarters• Key distribution facility or profitable manufacturing plant• Critical R&D or data-center• Top performing retail stores
Fundamental Value of the Underlying Real Estate	<ul style="list-style-type: none">• Local market analysis• Property condition• 3rd party valuation / replacement cost• Downside analysis / cost to re-lease
Transaction Structure and Pricing	<ul style="list-style-type: none">• Lease terms – rent growth and maturity• Financial covenants• Security deposits / letters of credit

Proactive Asset Management

Domestic and international asset management capabilities to address lease expirations, changing tenant credit profiles and asset repositioning or dispositions

- Asset management offices in New York and Amsterdam
- W. P. Carey has proven experience repositioning assets through re-leasing, restructuring and strategic disposition
- Properties are continually evaluated quarterly for credit quality, asset quality and asset criticality
- Generates value creation opportunities within our existing portfolio

Asset Management Expertise	
Transaction	Operational
<ul style="list-style-type: none">• Leasing• Dispositions• Lease modifications• Credit and real estate risk analysis• Building expansions and redevelopment• Tenant distress and restructuring	<ul style="list-style-type: none">• Lease compliance• Insurance• Property inspections• Non-triple net lease administration• Real estate tax• Projections and portfolio valuation

II. Real Estate Portfolio

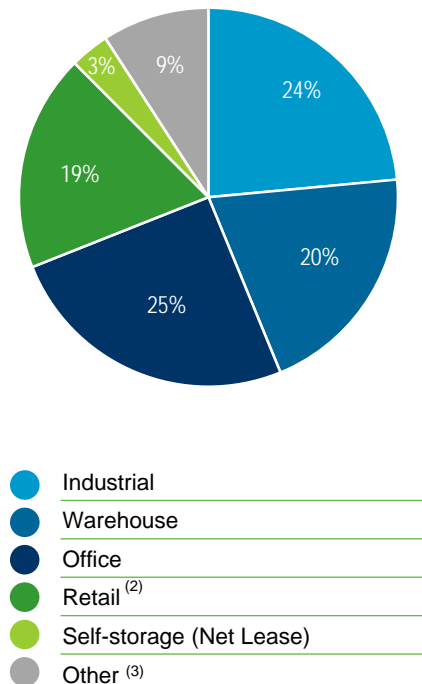
Large Diversified Portfolio – Pro Forma for Merger ⁽¹⁾

Number of Properties	1,186
Number of Tenants	304
Square Footage	133 million
ABR	\$1.1 billion
US / Europe / Other (% of ABR)	62% / 35% / 3%
Contractual Rent Escalation: CPI-linked / Fixed / Other	65% / 31% / 4%
WALT	10.5 years
Occupancy	98.3%
Investment Grade Tenants (% of ABR)	28.0%
Top 10 Tenant Concentration (% of ABR)	24.4%

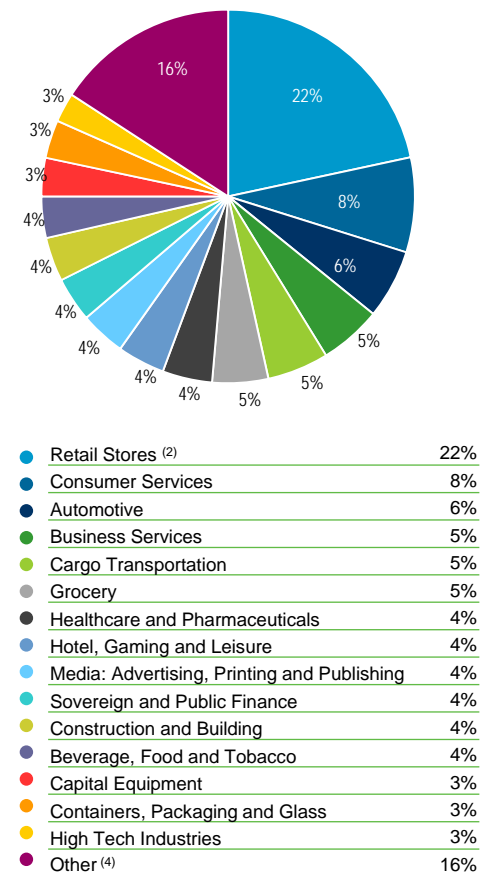
(1) Portfolio information reflects pro rata ownership of real estate assets as of September 30, 2018 pro forma for the merger with CPA:17. Excludes operating properties.

Property and Industry Diversification – Pro Forma for Merger ⁽¹⁾

By Property Type (% of ABR)



By Tenant Industry (% of ABR)



(1) Portfolio information reflects pro rata ownership of real estate assets as of September 30, 2018 pro forma for the merger with CPA:17. Excludes operating properties.










(2) Includes automotive dealerships.

(3) Includes education facilities, hotels, movie theaters, fitness facilities, laboratories and student housing, which are all net-lease properties.

(4) Includes ABR from tenants in the following industries: durable consumer goods; aerospace and defense; banking; wholesale; chemicals, plastics and rubber; metals and mining; oil and gas; non-durable consumer goods; telecommunications; insurance; electricity; media: broadcasting and subscription; forest products and paper; consumer transportation; finance; real estate; and environmental industries.

(5) In January 2018, The New York Times exercised its option to repurchase the property in 4Q19.

Property and Industry Diversification – Pro Forma for Merger ⁽¹⁾

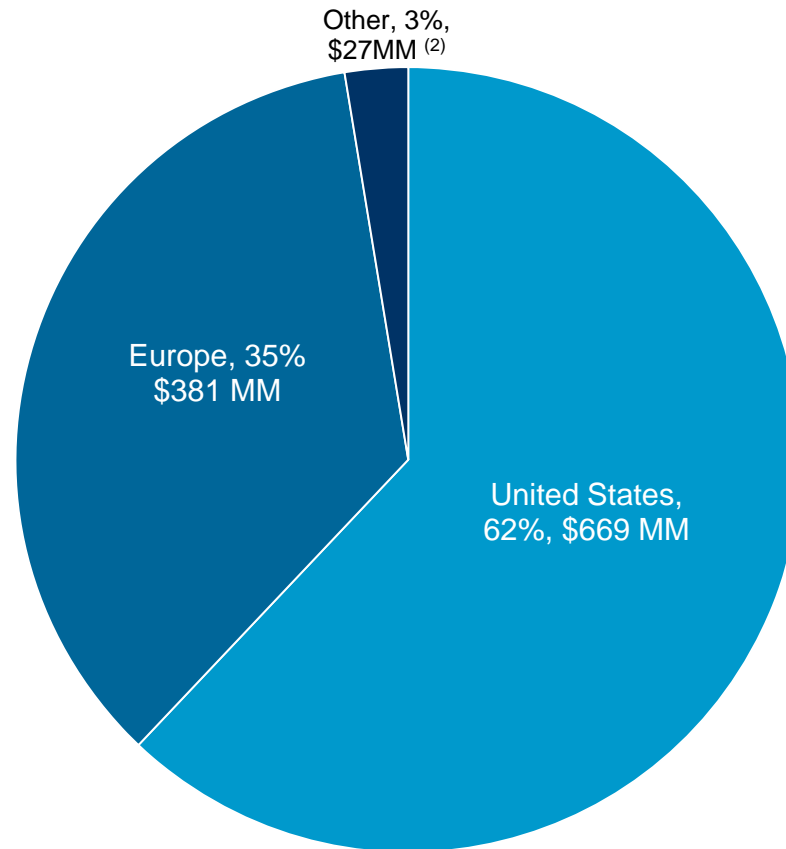
Top 10 Tenants				
	Number of Properties	ABR (\$ millions)	WALT (years)	% of Total
	53	\$47	18.4	4.4%
	78	36	5.6	3.3%
 State of Andalusia	70	29	16.2	2.7%
	20	28	8.5	2.6%
The New York Times	1	28	5.5 ⁽²⁾	2.6%
Pendragon PLC 	70	21	11.6	2.0%
	18	20	5.1	1.9%
	30	18	14.3	1.7%
	27	18	24.7	1.7%
	19	17	5.9	1.6%
Top 10	386	\$263	11.8 yrs	24.4%

(1) Portfolio information reflects pro rata ownership of real estate assets as of September 30, 2018 pro forma for the merger with CPA:17. Excludes operating properties.

(2) In January 2018, The New York Times exercised its option to repurchase the property in 4Q19.

Geographic Diversification – Pro Forma for Merger ⁽¹⁾

W. P. Carey has been investing internationally for 20 years, primarily in Western and Northern Europe

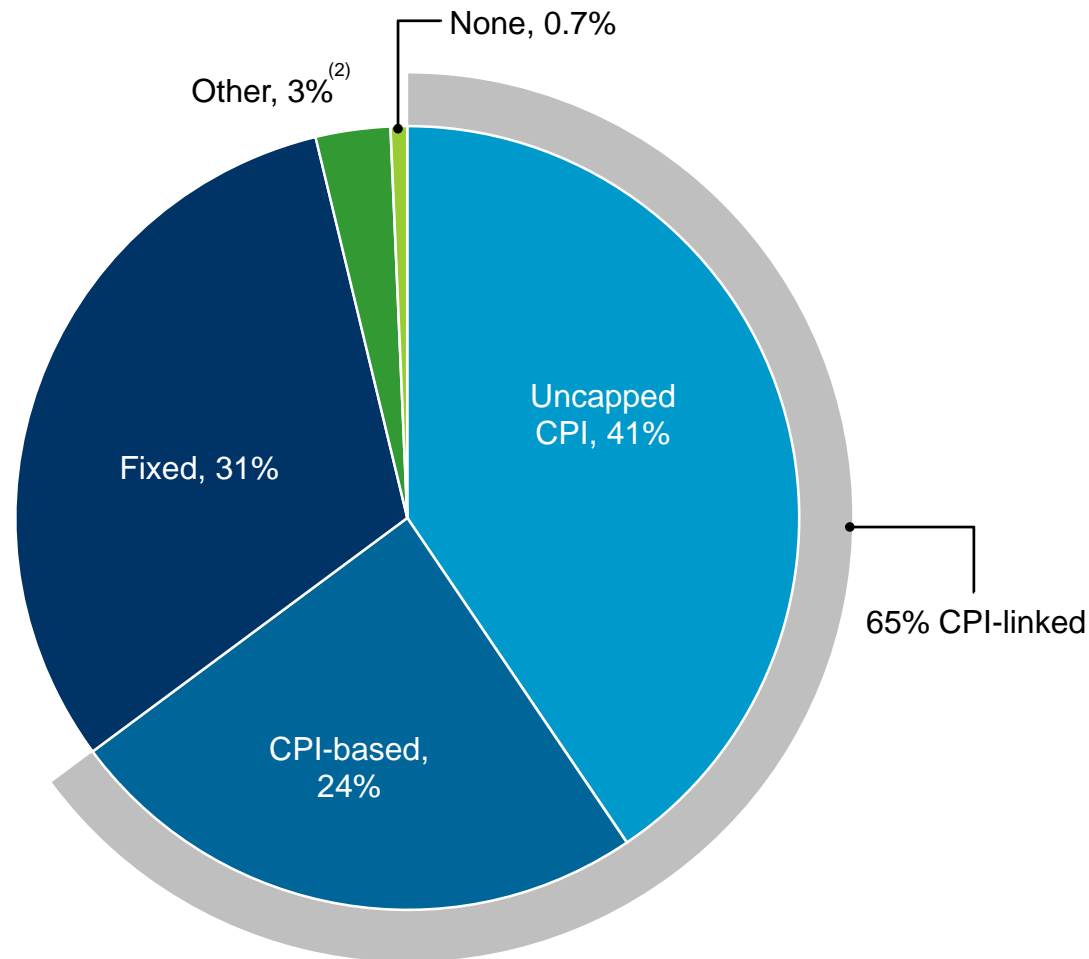


(1) Portfolio information reflects pro rata ownership of real estate assets as of September 30, 2018 pro forma for the merger with CPA:17. Excludes operating properties.

(2) Includes Australia and Japan.

Internal Growth from Contractual Rent Increases – Pro Forma for Merger ⁽¹⁾

Approximately 99% of leases have contractual rent increases, including 65% linked to CPI, positioning us well for a potentially higher inflationary environment

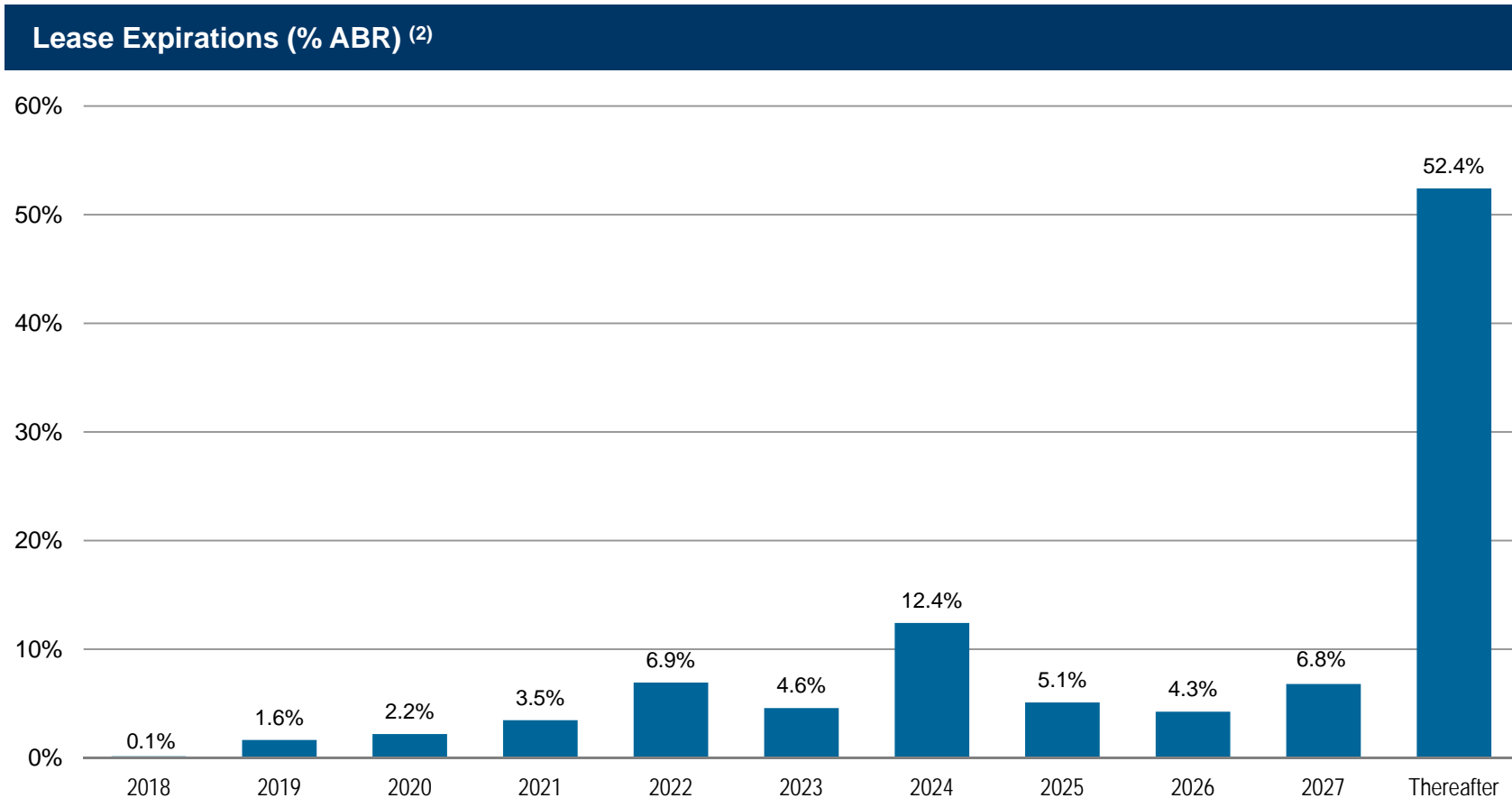


(1) Portfolio information reflects pro rata ownership of real estate assets as of September 30, 2018 pro forma for the merger with CPA:17. Excludes operating properties.

(2) Represents leases with percentage rent.

Lease Expirations and Average Lease Term – Pro Forma for Merger ⁽¹⁾

Weighted average lease term of 10.5 years

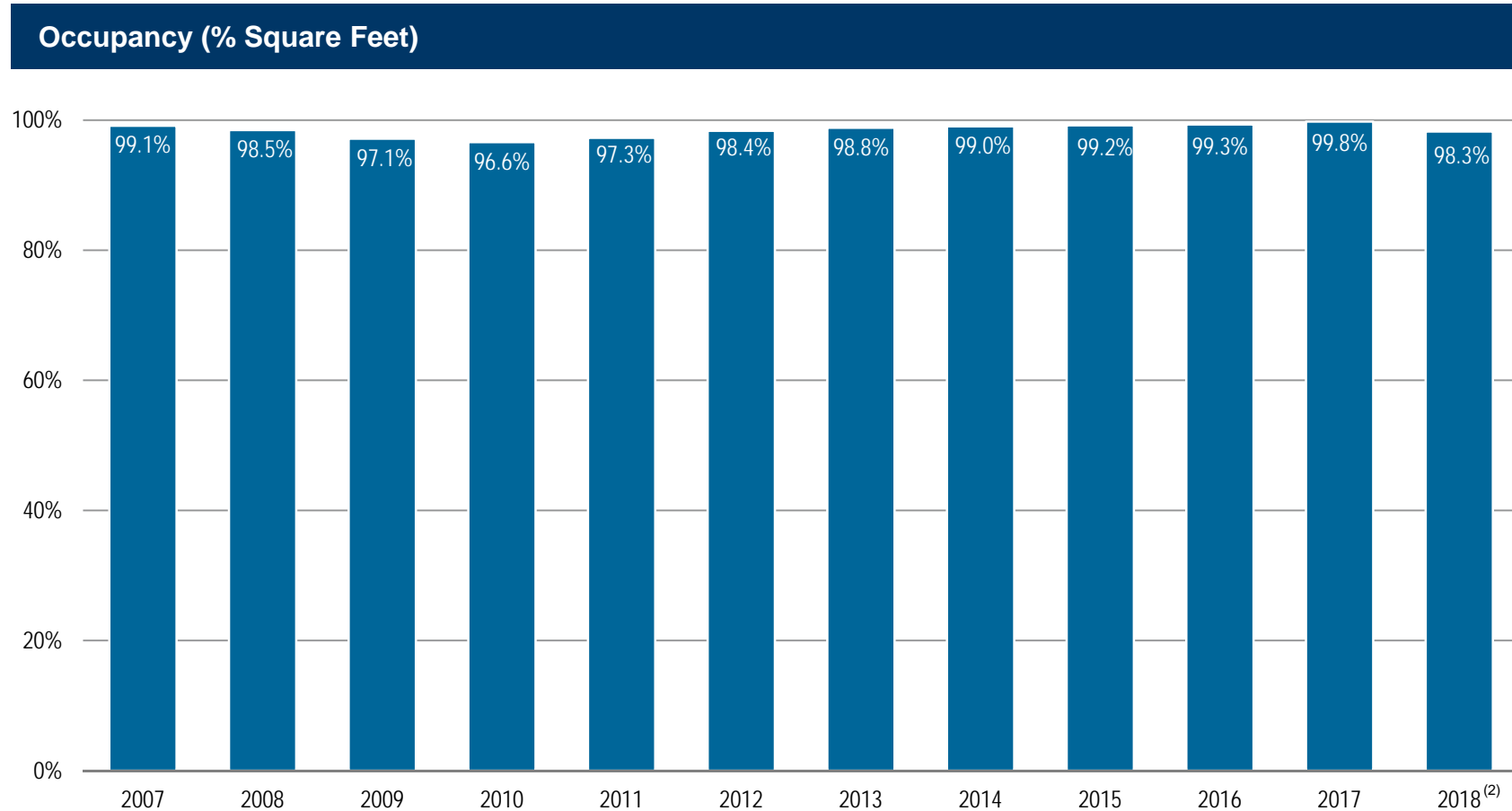


(1) Portfolio information reflects pro rata ownership of real estate assets as of September 30, 2018 pro forma for the merger with CPA:17. Excludes operating properties.

(2) Assumes tenants do not exercise any renewal options.

Historical Occupancy ⁽¹⁾

Stable occupancy maintained during the credit crisis and economic downturn



(1) Includes W. P. Carey and the following CPA REITs: Corporate Property Associates 12 Incorporated, Corporate Property Associates 14 Incorporated, Corporate Property Associates 15 Incorporated, Corporate Property Associates 16 – Global Incorporated, Corporate Property Associates 17 – Global Incorporated and Corporate Property Associates 18 – Global Incorporated, as applicable. Portfolio information excludes operating properties.

(2) As of September 30, 2018.

Recent Acquisitions – Case Studies

Completed investments totaling \$692 million year-to-date

- Includes \$617 million of acquisitions and \$75 million of capital investment projects

Midwest Furniture Retailer

March 2018



Purchase Price: \$79 million

Facility Type: Warehouse/Retail/Office

Location: U.S.

Size: 771,354 square feet; 3 properties

Lease Term: 25-year lease

Rent Escalation: Fixed 7.5% every 5 years

Danske Fragtmænd

June 2018



Purchase Price: \$187 million

Facility Type: Warehouse/Logistics

Location: Denmark

Size: 1,986,823 square feet; 15 properties

Lease Term: 18-year lease

Rent Escalation: CPI-based

Intergamma

July 2018

Intergamma



Purchase Price: \$178 million

Facility Type: Retail

Location: The Netherlands

Size: 1,517,473 square feet; 36 properties

Lease Term: 15-year lease

Rent Escalation: CPI-based

Capital Investment Projects – Case Studies

Capital investment projects are becoming a more meaningful part of our investment activity

- Completed on-balance-sheet capital investment projects totaling \$75 million year-to-date

Schlage Lock Company

Completed April 2018



Investment: \$11 million Build-to-Suit
Facility Type: Warehouse/Industrial
Location: Poland
Size: 155,108 square feet
Lease Term: 20-year lease
Rent Escalation: CPI Uncapped

Nippon Express

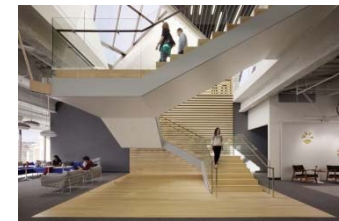
Expected Completion 2019



Investment: \$20 million Expansion
Facility Type: Warehouse/Logistics
Location: Rotterdam, Netherlands
Size: 353,239 square feet (expansion size)
Lease Term: 10-year lease
Rent Escalation: CPI-based

Astellas ⁽¹⁾

Expected Completion 2020



Investment: \$52 million Redevelopment
Facility Type: Laboratory
Location: U.S.
Size: 260,876 square feet (includes expansion)
Lease Term: 18-year lease
Rent Escalation: Fixed 2.75%

(1) Photo is an artist's rendering and is subject to change.

III. Performance

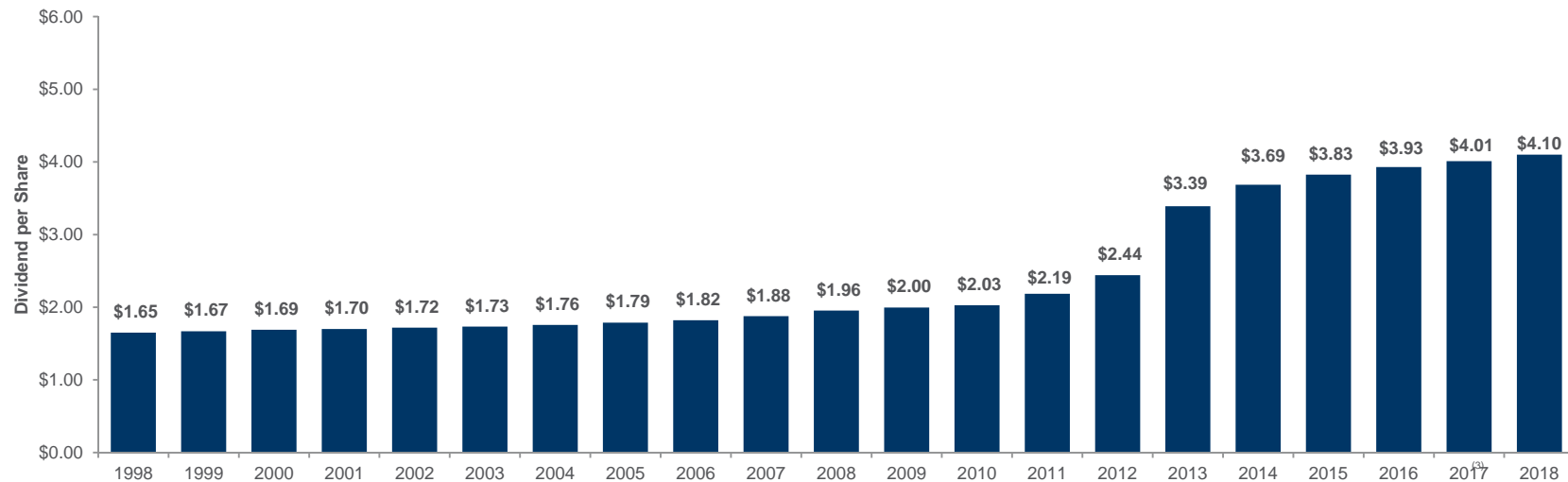


History of Consistent Dividend Growth

W. P. Carey has increased its dividend every year since going public in 1998

- Current annualized dividend of \$4.10 with a yield of 6.1% ⁽¹⁾
- Conservative and stable payout ratio

Dividends per Share & Payout Ratio ⁽²⁾



Note: Past performance does not guarantee future results.

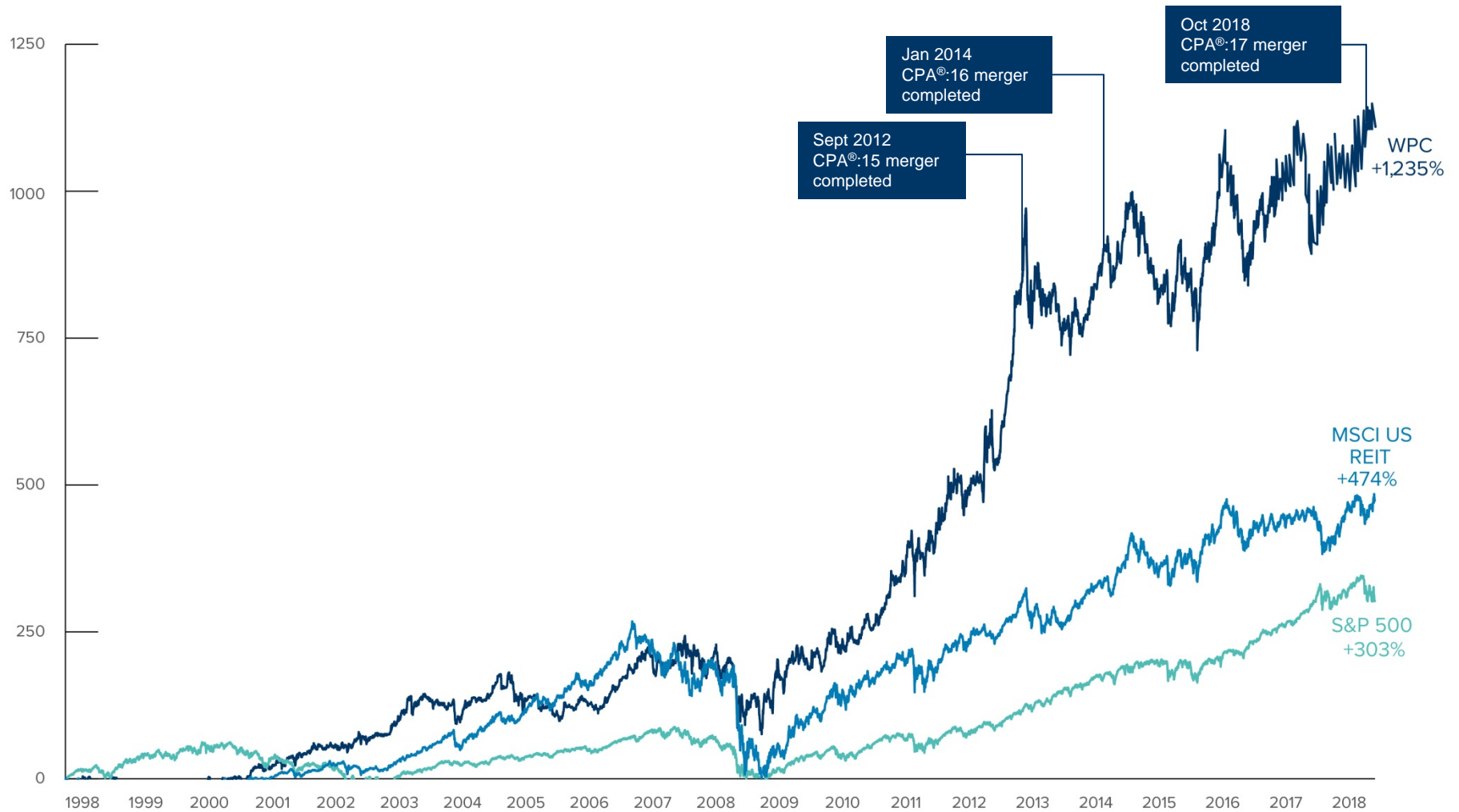
(1) Based on a stock price of \$67.75 as of November 30, 2018.

(2) Full year distributions declared per share, excluding special dividends, divided by full year AFFO per diluted share.

(3) Dividend per share reflects 3Q18 dividend annualized. Payout ratio is calculated using year-to-date dividend declared over year-to-date AFFO per share.

Total Return Since Going Public

W. P. Carey has significantly outpaced REIT indices and the broader markets since going public in 1998



Total returns from January 21, 1998 through market close December 11, 2018. Reflects the reinvestment of all dividends. Past performance is not a guarantee of future results.

IV. Investment Management

Summary of Non-Traded Investment Programs

Total AUM of \$7.5 billion, including \$1.5 billion of net lease AUM ⁽¹⁾

- Exited non-traded retail fundraising in June 2017
- Closed merger with CPA:17 in October 2018

	CPA:18	CWI 1	CWI 2	CESH I
Investment focus	Diversified / Net Lease	Lodging / Hospitality	Lodging / Hospitality	Student Housing
Fundraising Status	Closed	Closed	Closed	Closed
AUM	\$2.5B	\$2.9B	\$2.0B	\$236MM
Net lease assets	\$1.5B	--	--	--
NAV per share	\$8.57	\$10.41	\$11.11	-- (2)
General liquidation guideline ⁽³⁾	Beginning after the 7 th anniversary of the closing of the initial public offering in 2015	Beginning 6 years following the termination of the initial public offering in 2013	Beginning 6 years following the termination of the initial public offering in 2017	Beginning 5 years after raising the minimum offering amount in 2016

(1) Data as of September 30, 2018, excluding CPA:17.

(2) We own limited partnership units of CESH I at its private placement price of \$1,000 per unit; we do not intend to calculate a net asset value per unit.

(3) Based on general liquidation guidelines set forth in the respective prospectuses; ultimately, liquidation is approved by the independent directors of each program (except for CESH I, which is determined by its general partner).

Cautionary Statement Concerning Forward-Looking Statements

Certain of the matters discussed in this communication constitute forward-looking statements within the meaning of the Securities Act of 1933 and the Securities Exchange Act of 1934, both as amended by the Private Securities Litigation Reform Act of 1995. The forward-looking statements include, among other things, statements regarding the intent, belief or expectations of W. P. Carey Inc. ("WPC") and can be identified by the use of words such as "may," "will," "should," "would," "will be," "will continue," "will likely result," "believe," "project," "expect," "anticipate," "intend," "estimate" and other comparable terms. These forward-looking statements may include, but are not limited to, statements regarding: the impact of the merger with Corporate Property Associates 17 – Global Incorporated ("CPA:17"); our corporate strategy, including our continuing ability to qualify as a real estate investment trust ("REIT"); our annualized dividends, including the amount and timing of any future dividends; our estimated or future economic performance and results, including our underlying assumptions regarding occupancy rates, tenant credit quality and portfolio lease terms; our future growth prospects and possible new acquisitions and dispositions, including our international exposure; our capital structure and expenditure levels, leverage and debt service obligations, credit ratings, financing transactions and plans to fund our liquidity needs; our capital markets programs, including our ability to sell shares under our at-the-market ("ATM") program and the use of any proceeds from that program; and the outlook for the investment management programs that we manage, including possible liquidity events for those programs.

These statements are based on the current expectations of our management. It is important to note that our actual results could be materially different from those projected in such forward-looking statements. There are a number of risks and uncertainties that could cause actual results to differ materially from these forward-looking statements. Other unknown or unpredictable factors could also have material adverse effects on our business, financial condition, liquidity, results of operations, AFFO and prospects. You should exercise caution in relying on forward-looking statements as they involve known and unknown risks, uncertainties and other factors that may materially affect our future results, performance, achievements or transactions. Discussions of some of these other important factors and assumptions are contained in our filings with the Securities and Exchange Commission (the "SEC") and are available on the SEC's website at <http://www.sec.gov>, including "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2017, and in our Quarterly Report on Form 10-Q for the quarter ended June 30, 2018, as filed with SEC on August 3, 2018, as well as other filings we make with the SEC from time to time. Moreover, because we operate in a very competitive and rapidly changing environment, new risks are likely to emerge from time to time. Given these risks and uncertainties, potential investors are cautioned not to place undue reliance on these forward-looking statements as a prediction of future results, which speak only as of the date of this presentation, unless noted otherwise. Except as required by federal securities laws and the rules and regulations of the SEC, we do not undertake to revise or update any forward-looking statements.

All data presented herein is as of September 30, 2018 unless otherwise noted.

Amounts may not sum to totals due to rounding.

Past performance does not guarantee future results.

Disclosures

The following non-GAAP financial measures are used in this presentation

FFO and AFFO

Due to certain unique operating characteristics of real estate companies, as discussed below, the National Association of Real Estate Investment Trusts, Inc., or NAREIT, an industry trade group, has promulgated a non-GAAP measure known as FFO, which we believe to be an appropriate supplemental measure, when used in addition to and in conjunction with results presented in accordance with GAAP, to reflect the operating performance of a REIT. The use of FFO is recommended by the REIT industry as a supplemental non-GAAP measure. FFO is not equivalent to nor a substitute for net income or loss as determined under GAAP.

We define FFO, a non-GAAP measure, consistent with the standards established by the White Paper on FFO approved by the Board of Governors of NAREIT, as revised in February 2004. The White Paper defines FFO as net income or loss computed in accordance with GAAP, excluding gains or losses from sales of property, impairment charges on real estate, and depreciation and amortization from real estate assets; and after adjustments for unconsolidated partnerships and jointly owned investments. Adjustments for unconsolidated partnerships and jointly owned investments are calculated to reflect FFO. Our FFO calculation complies with NAREIT's policy described above.

We modify the NAREIT computation of FFO to include other adjustments to GAAP net income to adjust for certain non-cash charges such as amortization of real estate-related intangibles, deferred income tax benefits and expenses, straight-line rents, stock-based compensation, non-cash environmental accretion expense, and amortization of deferred financing costs. Our assessment of our operations is focused on long-term sustainability and not on such non-cash items, which may cause shortterm fluctuations in net income but have no impact on cash flows. Additionally, we exclude non-core income and expenses such as certain lease termination income, gains or losses from extinguishment of debt, restructuring and related compensation expenses, and merger and acquisition expenses. We also exclude realized and unrealized gains/losses on foreign exchange transactions (other than those realized on the settlement of foreign currency derivatives), which are not considered fundamental attributes of our business plan and do not affect our overall long-term operating performance. We refer to our modified definition of FFO as AFFO. We exclude these items from GAAP net income to arrive at AFFO as they are not the primary drivers in our decision-making process and excluding these items provides investors a view of our portfolio performance over time and makes it more comparable to other REITs which are currently not engaged in acquisitions, mergers, and restructuring which are not part of our normal business operations. AFFO also reflects adjustments for unconsolidated partnerships and jointly owned investments. We use AFFO as one measure of our operating performance when we formulate corporate goals, evaluate the effectiveness of our strategies, and determine executive compensation.

We believe that AFFO is a useful supplemental measure for investors to consider as we believe it will help them to better assess the sustainability of our operating performance without the potentially distorting impact of these short-term fluctuations. However, there are limits on the usefulness of AFFO to investors. For example, impairment charges and unrealized foreign currency losses that we exclude may become actual realized losses upon the ultimate disposition of the properties in the form of lower cash proceeds or other considerations. We use our FFO and AFFO measures as supplemental financial measures of operating performance. We do not use our FFO and AFFO measures as, nor should they be considered to be, alternatives to net income computed under GAAP or as alternatives to net cash provided by operating activities computed under GAAP or as indicators of our ability to fund our cash needs.

Disclosures (cont'd)

The following non-GAAP financial measures are used in this presentation (cont'd)

EBITDA and Adjusted EBITDA

We believe that EBITDA is a useful supplemental measure to investors and analysts for assessing the performance of our business segments because (i) it removes the impact of our capital structure from our operating results and (ii) because it is helpful when comparing our operating performance to that of companies in our industry without regard to such items, which can vary substantially from company to company. Adjusted EBITDA as disclosed represents EBITDA, modified to include other adjustments to GAAP net income for certain non-cash charges, such as impairments, non-cash rent adjustments and unrealized gains and losses from our hedging activity. Additionally, we exclude gains and losses on sale of real estate, which are not considered fundamental attributes of our business plans and do not affect our overall long-term operating performance. We exclude these items from adjusted EBITDA as they are not the primary drivers in our decision-making process. Adjusted EBITDA reflects adjustments for unconsolidated partnerships and jointly owned investments. Our assessment of our operations is focused on long-term sustainability and not on such non-cash and noncore items, which may cause short-term fluctuations in net income but have no impact on cash flows. We believe that adjusted EBITDA is a useful supplemental measure to investors and analysts, although it does not represent net income that is computed in accordance with GAAP. Accordingly, adjusted EBITDA should not be considered as an alternative to net income or as an indicator of our financial performance. EBITDA and adjusted EBITDA as calculated by us may not be comparable to similarly titled measures of other companies.

Pro Rata Metrics

This supplemental package contains certain metrics prepared under the pro rata consolidation method. We refer to these metrics as pro rata metrics. We have a number of investments, usually with our affiliates, in which our economic ownership is less than 100%. Under the full consolidation method, we report 100% of the assets, liabilities, revenues and expenses of those investments that are deemed to be under our control or for which we are deemed to be the primary beneficiary, even if our ownership is less than 100%. Also, for all other jointly owned investments, which we do not control, we report our net investment and our net income or loss from that investment. Under the pro rata consolidation method, we present our proportionate share, based on our economic ownership of these jointly owned investments, of the assets, liabilities, revenues and expenses of those investments. Multiplying each of our jointly owned investments' financial statement line items by our percentage ownership and adding or subtracting those amounts from our totals, as applicable, may not accurately depict the legal and economic implications of holding an ownership interest of less than 100% in our jointly owned investments.

ABR

ABR represents contractual minimum annualized base rent for our net-leased properties, net of receivable reserves as determined by GAAP, and reflects exchange rates as of September 30, 2018. If there is a rent abatement, we annualize the first monthly contractual base rent following the free rent period. ABR is not applicable to operating properties and is presented on a pro rata basis.